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Q. So let's say hypothetically something like that had occurred between May 2002 and January or February 2003 when you were in the VPA position, you would have terminated an employee? And I realize we're talking hypothetical here.
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Absolutely. That would not have been a discussion. What I would have done there is I would have listened to the tape. If I got a report of that nature, on that case, the tape would have been played back for the rep specifically. What I would do is, I would have called in the rep -- and I would have generally done this with my division manager present because I like a witness on some of these cases. There are certain cases where I just chose to have a witness present, such as a female rep. just did. I would play the tape. I would at least hear their side, but we would -- if I had already heard the tape and made the decision on the basis of the tape -- I would have heard the side of the rep. But having heard the tape

myself, I likely would have started the
termination process. I would be playing for the
rep as a curtesy.

Q. Okay. Did you have any discussions
with Mr. Brzycki about these particular issues?

Q. Do you remember what Mr. Brzycki's advice to you was, if any?

Very few, if any.

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Α.

A. I just found Mr. Brzycki to be very uncooperative. I don't have any -- I don't mean to pick on Mr. Brzycki here but you asked me about him, and my answer is, he was just largely unresponsive and not confident and I chose to not get his advice. It took me a while to know this. I don't dislike the man. I actually found him to be personable when I first met him, not even knowing what his position was.

If I may, the first day I was in the company, waiting in the reception area, it caught my attention the work he wasn't doing. And I don't say that later. At the time I'm thinking,

What's his job? Why isn't he working harder?

You know what I mean? It was very funny later on
to discover that I was going to replace this man.

It was just one of those things.

And the woman at the reception desk ended up being my divisional manager later on, as it turned out. The point is I don't have -- no, I got no advice from him. I decided later that I didn't want any. It was about July the 5th I think we were in the office where I thought, This is not someone I should be listening to because this guy has problems. I actually sought to

unlearn and eliminate some of his policies.

To be very honest with you, I actually asked Kurtis at one point -- I'm going to be very frank here -- I said to Kurtis in his office -- I think this was the 5th of July -- the office was empty. We were shut down for the 4th of July. I think my exact question was, I don't know this guy, Kurtis, he's your friend, he's worked here eight years, I'm sure you love him, but is he

here to sabotage you?

And those were my exact words. I'm telling you this honestly because that's what I said, having been at the company seven weeks.

So my broad answer to you is no, I got no advice from him. I sought none after a few short weeks there, realizing that this was not someone who was here to help me. It was a bit frustrating I admit, because here I am new to an entire industry, new to the company, new to the city, new to the state. You just couldn't find apprenticing. It would have helped quite a bit, I think. So at that point I realized I was sort of -- no one took my paddle. I'm drifting here. I could have had some help and realized I wasn't going to get it here.

Q. Did any of the policies that you tried to unlearn that you learned from Mr. Brzycki have to do with terminating or not terminating telemarketers for the situation that we just discussed?

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The answer is no as per my
 1
          Α,
     recollection. At the time, something that I
 2
     brought to the company that didn't exist before,
 3
     I think, was just a little more organization on
     the terminations, as I understand it. I don't
 5
     know that it's because I was there. Terminations
 6
     were occurring in other parts of the company.
 7
     Others could terminate. And when I got there,
 8
     the policy was that they all had to go through
 9
10
     me.
                Okay. Very briefly I want to talk
11
     about the directive that you wrote in December of
12
     2002 or January or February of 2003 that's called
13
     When to Stop a Sale.
14
                I believe that's the exact title.
15
          Α.
                MR. HARKRADER: The memo you have in
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     your car, does that sound like the one you're
17
     referring to?
18
                MR. HAWA: That is the one I'm
19
     referring to. I'll bring it in. By the way, I'm
20
     getting other documents too. I'm hoping to have
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them by lunch.
1
                MR. HARKRADER: That's great.
                                                Thank
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3
    you.
                BY MR. HARKRADER:
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                Why did you feel compelled to write
5
         0.
    that policy?
6
                There was a sale that -- I'm trying to
7
              I don't know if it came through on
8
    recall.
    customer service or what, but somehow a sale came
 9
    to my attention. And in all honesty, it was a
10
    clean sale. I mean that honestly. It was a
11
    clean sale. The pitch was correct, and there was
12
    no misrepresentation. And I'm not totally
13
    convinced it actually went through as a sale.
                                                     Му
14
    recollection is weak on that. But I couldn't
15
    find a policy that I could cite to discipline
16
    this employee.
17
                And you're probably saying, why did
18
    you want to discipline him if it was clean?
19
    Well, because it was just not right. Because
20
    this customer was too old to know what was going
21
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And so I felt, You know what? We just need on. to not sell to -- and, again, the rep doesn't know who they're calling and wants to make a sale and does not have the appreciation from the 4 . company standpoint that this might not be someone They made the sale, of course. to pursue. have in my records that they did. But I thought, you know what, we need to avoid -- I think the daughter called back or something to customer service and said something like, My mom is 90 and she didn't know what she was buying. And I listened to the tape, and it was a clean sale. So I just wanted to -- for community relations purposes, I think more than anything else -- I thought, this isn't right. We're a reputable company. We're trying very hard to set standards in the telecom industry and we're doing that. So let's include that we're just going to not sell, we're going to have to get our people to be professional and perceive when you have someone who is truly aged. Or, again, I also

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thought of diminished capacity, although I never had that example. I just wanted more professionalism in that.

Q. Was that made a policy?

- A. It's an actual policy in the company.

 Got approved. Not like the policies you see in some of the documents.
- Q. Were there any other -- was it just that one particular sale that prompted that?
- A. Just that one sale. That's all. It had not happened prior but it was enough for me.
- Q. Did you feel like when you wrote that policy that you were helping to kind of turn the company in a new direction?
- A. Oh, I think it really reflected the direction that Kurtis and Keanan really wanted for us. When I came on board, that was just something Kurtis emphasized to me. That's why I wrote it. I thought it was reflective of -- I really got the idea and maintained the same discipline that -- let's be honest, the

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telemarketers don't have the highest reputation

in the world, don't have the highest standards of

morality.
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Q. You're talking to a lawyer.

- A. And we were just trying to change that, you know. We have a good product. We want it to be properly represented. We want people to know what they're buying. We have nothing to be ashamed of, and we want our people to reflect that. So I wrote this policy in that spirit. This is PR, nothing else. We're just not going to do this. I don't care if it'll make a sale, even if it's a clean sale, we're not going to sell to someone who is 90 years old.
- Q. But nevertheless, you felt this needed to be clarified?
- A. Yes. Well, the thing is, you can't discipline someone if you don't have it as a policy. I can't correct them. I can't stop a practice if I don't have some reference to what they're doing, they can't do.

- Q. Do you remember when that sale took place?
 - A. I'm going to say, again, later in my tenure there. Late winter. We're also talking post November.
 - Q. Do the names Bessie Goodbrake (phonetic) or James Stack (phonetic) mean anything to you?
 - A. Nothing.

- Q. Was that policy in effect or was any similar policy in effect in the first eight months of 2002?
- A. Not that I know of. Only the policy of proper representation. And then, of course, it largely wasn't a problem because it's the kind of thing that verification should pick up, and does. It almost always does. And it might even be in this case that they did. But I wanted it to be solved prior to that. These sales would almost never go through on a verification. So I would never hear it because there would never be

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Maybe this did, and I don't recall.
 1
     a sale.
     the fact is, I didn't want it to even go that
 2
 3
     far.
                MR. HARKRADER:
                                 That's all I have.
 4
 5
                         EXAMINATION
                BY MR. HAWA:
 6
 7
                Just one more question. You stated in
     your testimony earlier that you write a mean
 8
 9
     letter, not an angry letter but a good letter?
          Α.
                Seem to.
10
11
          Ο.
                You like writing directives and
12
     letters when the occasion arises?
13
          Α.
                I do.
14
          Ο.
                So it's not unusual at all that one
15
     needs you to draft policy because you like
     drafting policy?
16
                The truth is, anybody in the company
17
     can -- well, not anybody. We can all write
18
               Most of the executives can write
19
     policies.
                And I did enjoy it.
20
     policies.
21
                But the specific question is, one
          Q.
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incident could lead you to draft a policy?
1
                Oh, yes. Exactly. And this one
          Α.
 2
     incident did.
 3
                MR. HAWA:
                           I have nothing further.
 4
                MR. HARKRADER: Thank you very much.
 5
                MR. HAWA: We're done.
 6
                                 Signature?
                COURT REPORTER:
 7
                MR. HARKRADER: You have the
 8
     opportunity to review the transcript and to sign
 9
     it.
10
                THE WITNESS: Is that common? I don't
11
12
     feel it's necessary.
                MR. HARKRADER: Some people do it.
13
     Some people don't. It's all a matter of personal
14
     choice.
15
                THE WITNESS: I decline. That's fine.
16
     I trust you.
17
                MR. HARKRADER: As far as that goes,
18
    you have placed trust in the court reporter.
19
     there may be some instances where name spellings
20
     are a little bit odd. And as far as that goes,
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collectively we'll do our best to try to make
1
     sure the names that you have mentioned in your
2
     testimony are spelled properly.
3
                THE WITNESS: That's okay. I'm fine.
4
     I'm very comfortable. I can't imagine that I
5
     need to review the entire transcript just to
6
     verify names.
7
                MR. HARKRADER: But we have your
8
     correct address.
 9
                THE WITNESS: You do now.
10
                MR. HARKRADER: Okay. We can go off
11
     the record now.
12
                 (Reading and signing requested.)
13
                 (Deposition concluded 3:30 p.m.)
14
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1	CERTIFICATE OF REPORTER/NOTARY PUBLIC			
2	STATE OF INDIANA, to wit:			
3	I, MARYANN HERR, a Notary Public of			
4	the State of Indiana, do hereby certify that the			
5	within-named witness personally appeared before			
6	me at the time and place herein set out, and			
7	after having been duly sworn by me, according to			
8	law, was examined by counsel.			
9	I further certify that the examination			
10	was recorded stenographically by me and this			
11	transcript is a true record of the proceedings.			
12	I further certify that I am not of			
13	counsel to any of the parties, nor in any way			
14				
15	As witness my hand and notarial seal			
16	this 29th day of July, 2003.			
17	Mark the second of the second			
18	A ABLIA A A A A A A A A A A A A A A A A A A			
19	MaryAnn Herr Notary Public			
20	07.06.00			
21	My Commission Expires: 07-06-09			

1	DATE SENT: July 29, 2003				
2	ERRATA SHEET				
3	DEPOSITION OF: Gene Chill				
4	DATE: July 17, 2003				
5	IN THE MATTER OF: Business Options, Inc.				
6					
7	INSTRUCTIONS:				
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	such as:				
11	A. To correct stenographic error.B. To clarify record.				
12	C. To conform to the facts.				
13	3. Sign the Certificate of Deponent page.				
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